

# How to be an Effective (non-profit) Board Member

A First Person Primer / Deborah Bryant



# Today's Talk



- Finding your board director "why".
- Understanding your commitment.
- Making meaningful contributions.

#### Not

- Picking the right corporate structure.
- Fiscal agentry.
- Fund-raising.

(Different Talk)



# Speaker's context



#### Civil Service



Education



Advocacy



Activism



**Public Policy** 



1998 - open source initiative - 2018



# **Inspect your Motivations**



#### **Civic or Social**

Purpose aligned with your own values

#### **Professional**

- Overlaps with your area of vocation
- Provides an opportunity to work with other board members you'd not otherwise meet

#### Personal

- Something you're passionate about
- Provides rich experience and opportunity to hone a range of skills.



# Don't set yourself up for failure.





#### **Be Authentic**

If you don't really care about trees, don't join the Sierra Club board.



# Then ask yourself...



# Can I meet these needs without joining the board?

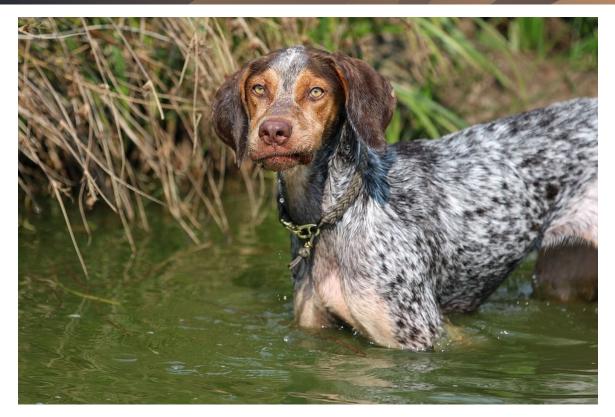
- By volunteering for specific projects or working groups
- Or opening your checkbook (or fund-raising)





# Still Tracking?









# Cat people slide.





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## **Non Profit Board 101**



- As a board member, your first obligation is to the benefit of the organization
- That includes protecting and preserving the institution itself
- Take time to understand the corporate status and its obligation (charter)
- Fully disclosing conflicts of interest as they may arise

In the US, a non-profit's purpose is baked in to its application approved by the IRS. It must be met and not altered\*.



# But seriously.





In the US, non-profit charitable status affords certain freedoms in support of carrying out a public benefit mission.



### **Understand the Board's Operating Model**



- Working or Policy-setting?
- How is the board sustaining or guiding the org?
- → How does it function?



## **Pre-Commitment Checklist**



- Read the Articles of Incorporation and By-Laws
- Review any other artifacts like Conflict of Interest (CoI) Policies
- Find out how often the board meets and the intervening obligations
- □ Talk with at least two board members about what is expected and what their experience has been



# Dive In!\*









\*Doesn't hurt to have a board buddy.



# Bring what you've got that's special.



What may \*distinguish\* your contribution?





## Bring what you've got that's boring.



What \*gaps\* can you fill?

Do the needful, it will be deeply appreciated.



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## **Don't Over-Commit**





#### Overcommitment:

"To commit excessively: such as; to obligate (someone, such as oneself) beyond the ability for fulfillment."

Merriam-Webster



### **Institutional Wisdom for Good not Evil**



- Make it easy for others to learn by the board's mistakes, and its successes.
- Document well.
- Leave a legacy.





## Deborah Bryant

@debbryant
dbryant@redhat.com



## More info on Organizations in Deck



#### **Open Source Initiative**

www.opensource.org

**Open Source Elections Technology (OSET)** 

www.osetfoundation.org

www.trustthevote.org

**DemocracyLab** 

www.democracylab.org

