Making community decisions in the absence of consensus

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The Issue

XenProject Security Process

- A well-known place to report vulnerabilities
- A structured way of announcing vulnerabilities to users
- A pre-disclosure list

Pre-disclosure

XSA-7: Intel SYSRET



Discussion goals

- Find the best solution
- Do it in a way which everyone felt their voice was heard

ONE

Make sure you have a fall-back in case consensus can't be reached



Process isn't necessary — until it is

ONE

Make sure you have a fall-back in case consensus can't be reached

TWO

Have an online discussion but don't stop there.

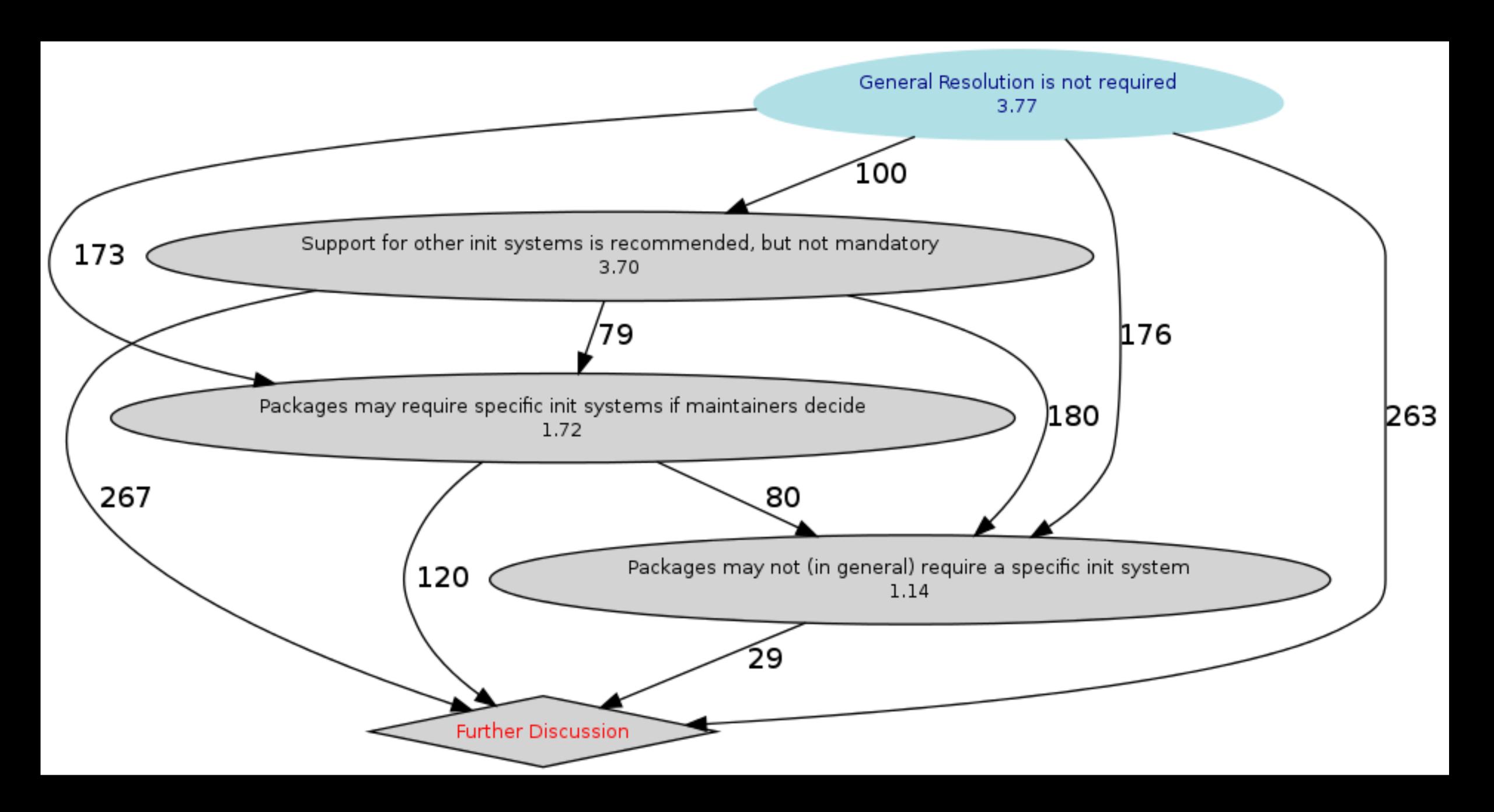
Online discussions are great for...

- Identifying important factors
- Clarifying thinking
- Exploring possible solutions
- Understanding implications, pros and cons of different options

Online discussion: Weaknesses

- Favor people who...
 - Like to argue
 - Are articulate, have a high command of English, or type quickly
- Sociological: Favor people who...
 - Feel like they're in the "in" crowd
 - Think their opinion will be popular
- Hide silent agreement

Social factors and silent argument: Debian systemd discussion



TWO

Have an online discussion but don't stop there.

THREE

Summarize the major positions and hold a five-point survey

Four options

- No pre-disclosure
- Pre disclosure to software providers only
- Pre disclosure to software providers and a small number of public cloud providers
- Pre disclosure to software providers most public cloud providers

Five-point survey

- Based on "Identify the Champion"
- For each option, ask people to rate it:
 - This is a great idea, and I would argue for it
 - I am happy with this idea, but I would not argue for it
 - I am not happy with this idea, but I would not argue against it
 - This is a terrible idea, and I would argue against it
 - No opinion

Further details

- "Other options / comments" box
- Anonymous or named?
 - Allow anonymous votes but say votes with a name attached would be given more weight
- Two-week survey window, announced publicly

Outcome

- 33 survey responses
- Only 4 anonymous votes
- Other 29 were a good mix:
 - Developers
 - Distributions
 - Both large and small cloud providers

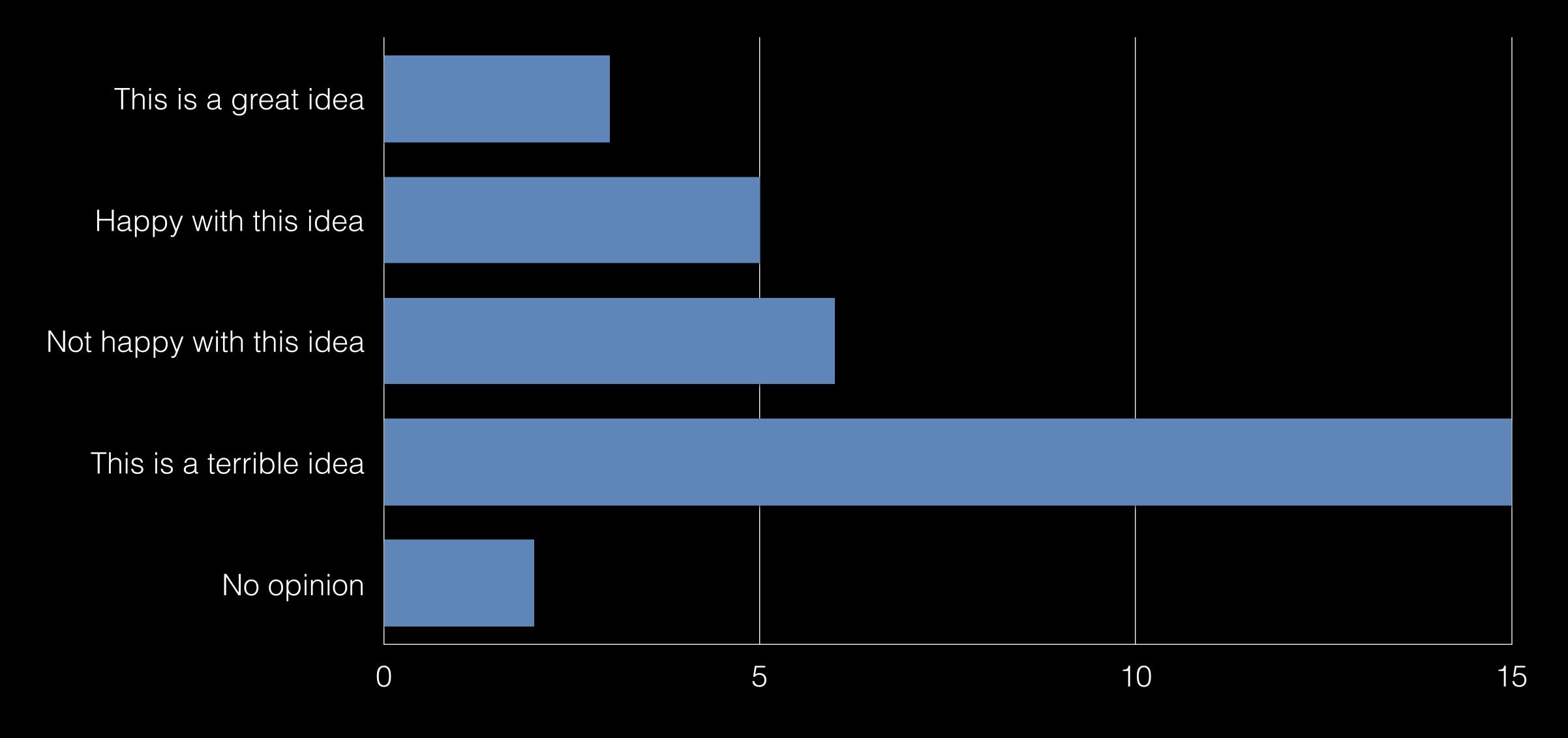
FOUR

Look for the "center of gravity"

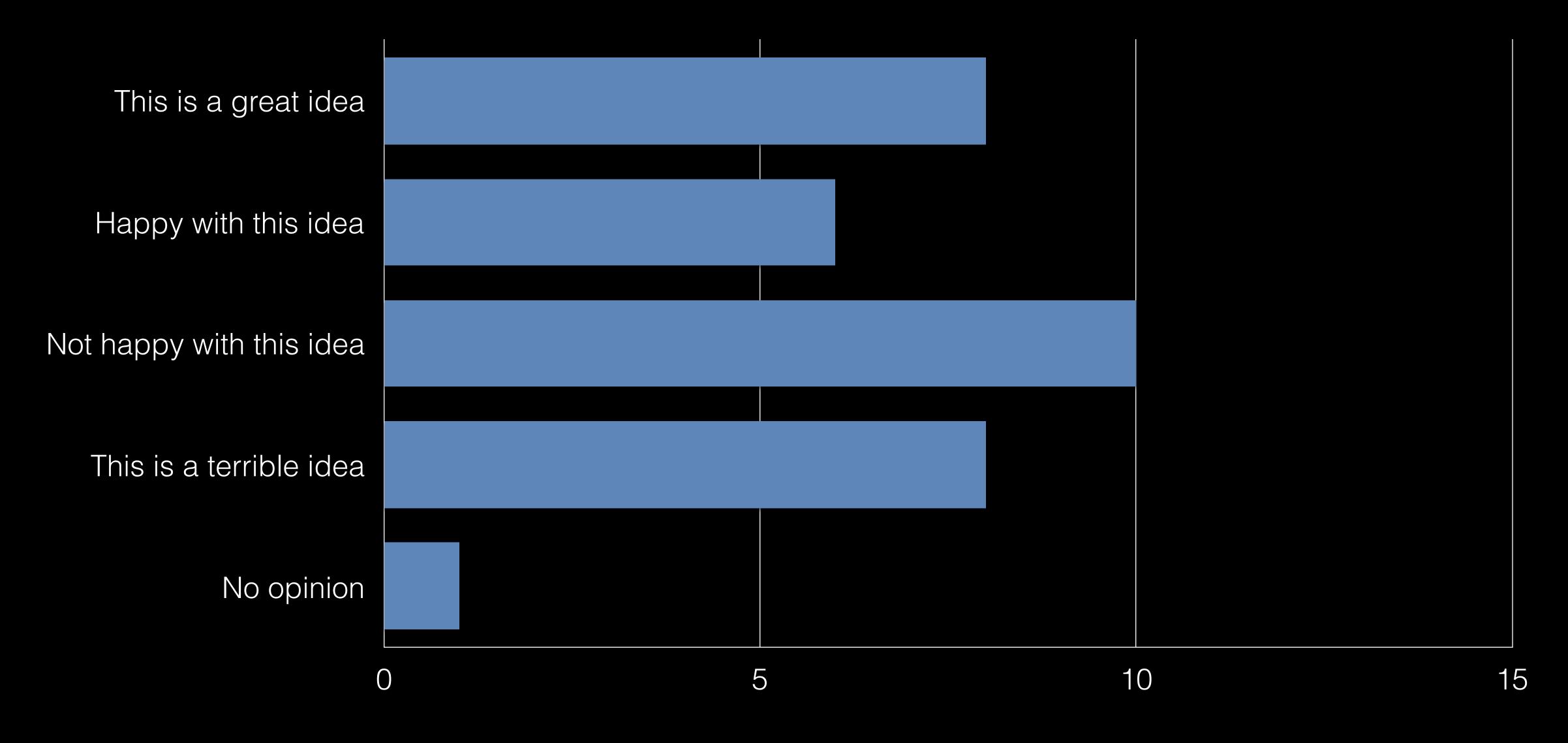
Things to look for

- Good: Total approval vs total opposition
- Bad: Polarized options, particularly divided by sub-group
- Good: Options that are opposed for opposite reasons

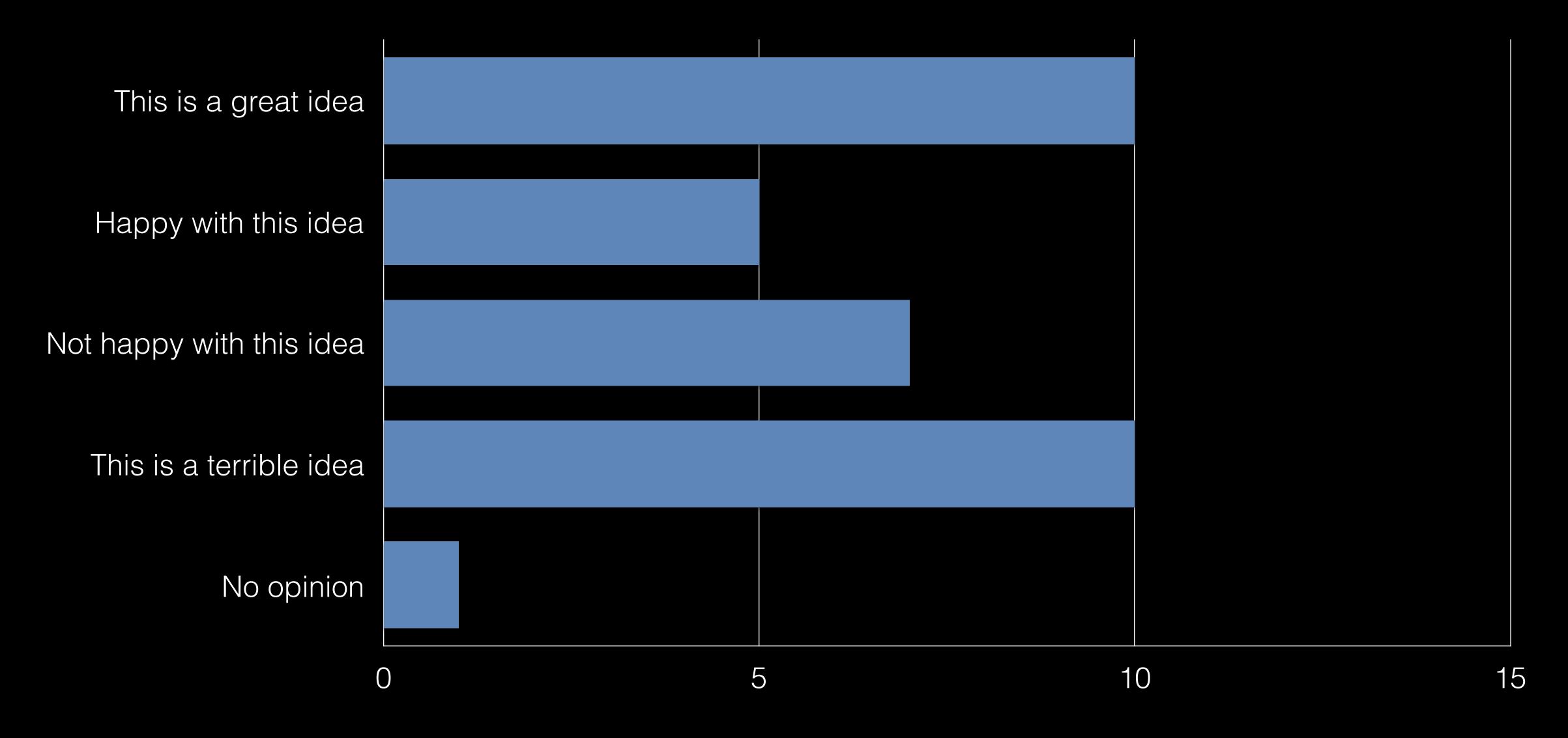
No pre-disclosure



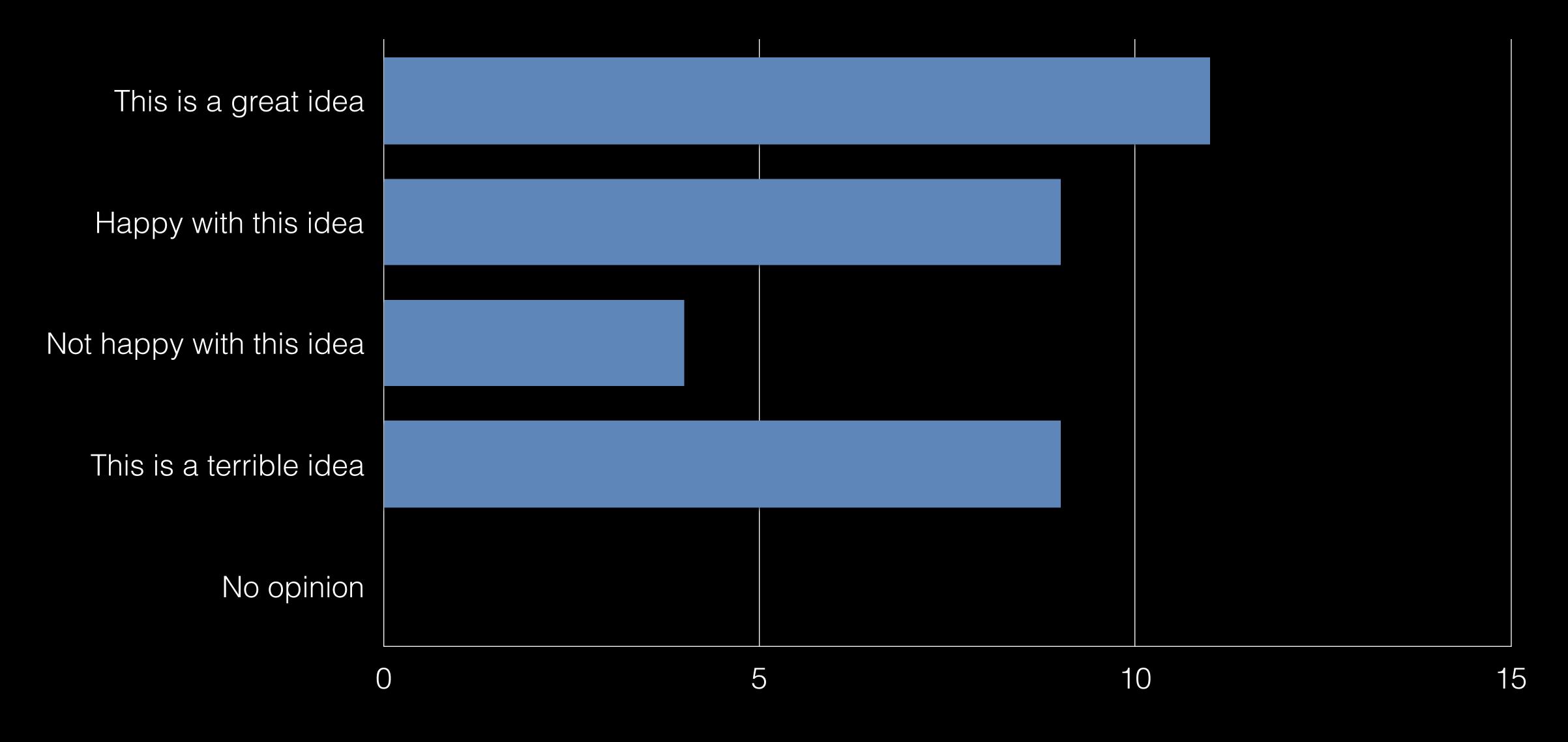
Software providers only



Software and large cloud providers



Software and all cloud providers



Write up a concrete proposal

Recap

- Make sure you have a fall-back if consensus fails
- Have on online discussion, but don't stop there
- Summarize the major options and run a five-point survey
- Analyze the data to find the "center of gravity"
- Make a concrete proposal based on the findings

Questions

Comments / criticism:
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References:

XenProject Security Policy (including pre-disclosure list) https://www.xenproject.org/security-policy.html ldentify the Champion http://scg.unibe.ch/download/champion/